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# JUSTICE

## SIMPLIFIED BUDGET -2025

CENTER FOR ECONOMIC RIGHT



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Center for Economic Rights - 2025  
“Implementation of Justice Sector Budget Monitoring and Analysis”  
Project Team

# Abbreviations



|        |  |
|--------|--|
| RA MoJ | RA Ministry of Justice                 |
| CBM    | Chief budget allocations manager (CMB) |
| SJC    | Supreme Judicial Council               |
| EU     | European Union                         |
| MM     | Mass Media                             |
| CPC    | Corruption Prevention Commission       |
| ACC    | Anti-Corruption Committee              |
| RA     | Republic of Armenia                    |
| GDP    | Gross Domestic Product                 |
| MTEF   | Medium-Term Expenditure Framework      |
| HRD    | Human Rights Defender                  |

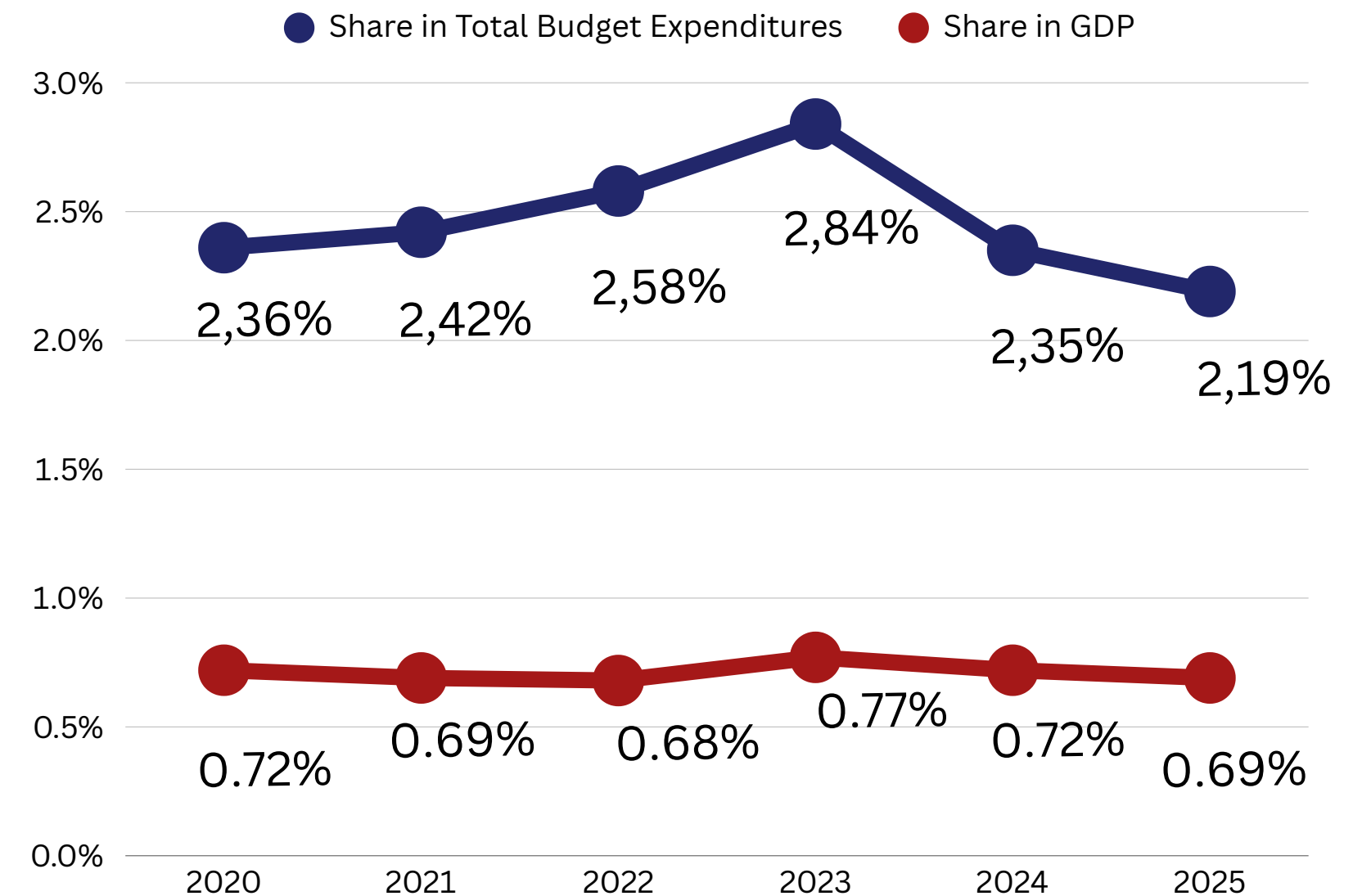
|         |  |
|---------|--|
| mln     | Million  |
| bln     | Billion  |
| SB      | State Budget   |
| EBSA    | Executive body of state administration                     |
| CIAB    | Constitutionally independent and autonomous bodies         |
| CC      | Constitutional Court                                       |
| CER NGO | “Center for Economic Rights” Non-Governmental Organization |
| IC      | Investigative Committee                                    |
| CSARA   | Civil Status Acts Registration Agency                      |
| CSO     | Civil Society Organization                                 |
| PM      | Policy Measure   |





# General Overview

- According to the Law "On the State Budget of the Republic of Armenia for 2025", the Annual Budget involves – AMD 2,837,6 bln revenues, AMD 3,441,6 bln expenditures and a deficit equaling to AMD604,0 bln, respectively.
- Expenditures in the Justice Sector are represented in the Annual Budget Law by programmes of justice and judicial activity, which are coordinated by Executive body of state administration, namely the RA Ministry of Justice on the one hand and on the other hand by 7 (seven) Constitutionally independent and autonomous state bodies, which include: the RA Constitutional Court, the Supreme Judicial Council, the RA Prosecutor's Office, the RA Anti-Corruption Committee, the RA Investigative Committee, the Corruption Prevention Commission and the Staff of the Human Rights Defender.
- Allocations to the Justice Sector Programmes in 2025 will amount to AMD 75.2 bln, which has decreased by AMD 0.21 bln or 0.3% compared to the previous year.
- The share of budget funds allocated to the sector in gross domestic product (GDP) will amount to 0.69 %, which is 0.03 percentage points lower than the previous year. Moreover, this indicator is 0.03 percentage points lower than the average indicator of 0.72 % for 2019-2024.
- Compared to the previous year, the budget funds allocated to the sector for programmers in the Total Budget expenditures in 2025 decreased by 0.16 percentage points and amounted to 2.19 % of TB expenditures, compared to an average of 2.51 % in 2020-2024. In other words, the share of budget funds allocated to the sector in the Total Budget expenditures in 2025 has decreased by 0.32 %.

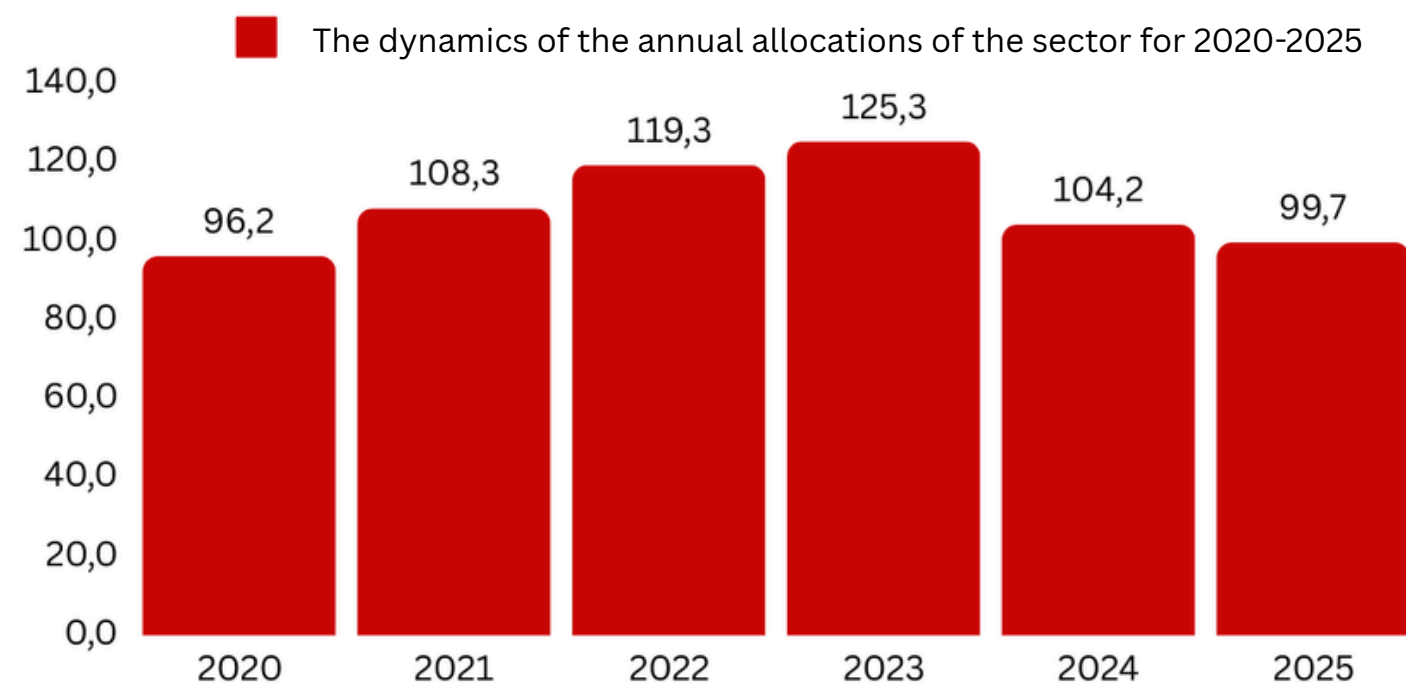


Source: RA Ministry of Finance. RA Statistical Committee

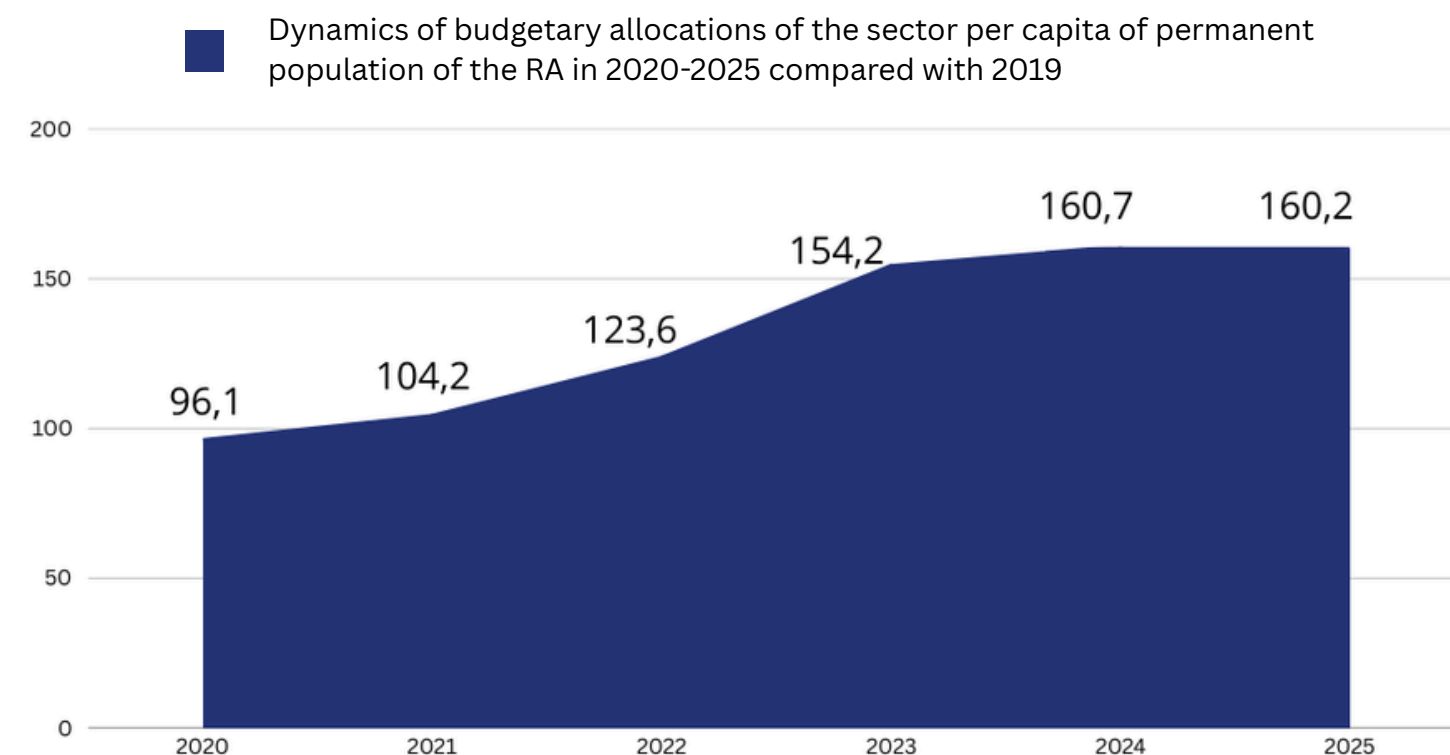


# General Overview

- Despite the fact that high rates of changing growth in the financing volumes of the sector were recorded in 2021-2024, an average of 114.3 % (in particular, in 2023, almost all state bodies in the sector recorded the highest growth in funding volumes of 25.3 %), however, in 2025, these rates decreased and a trend of decreasing budget allocations by 0.3 percentage points compared to the previous year was observed.

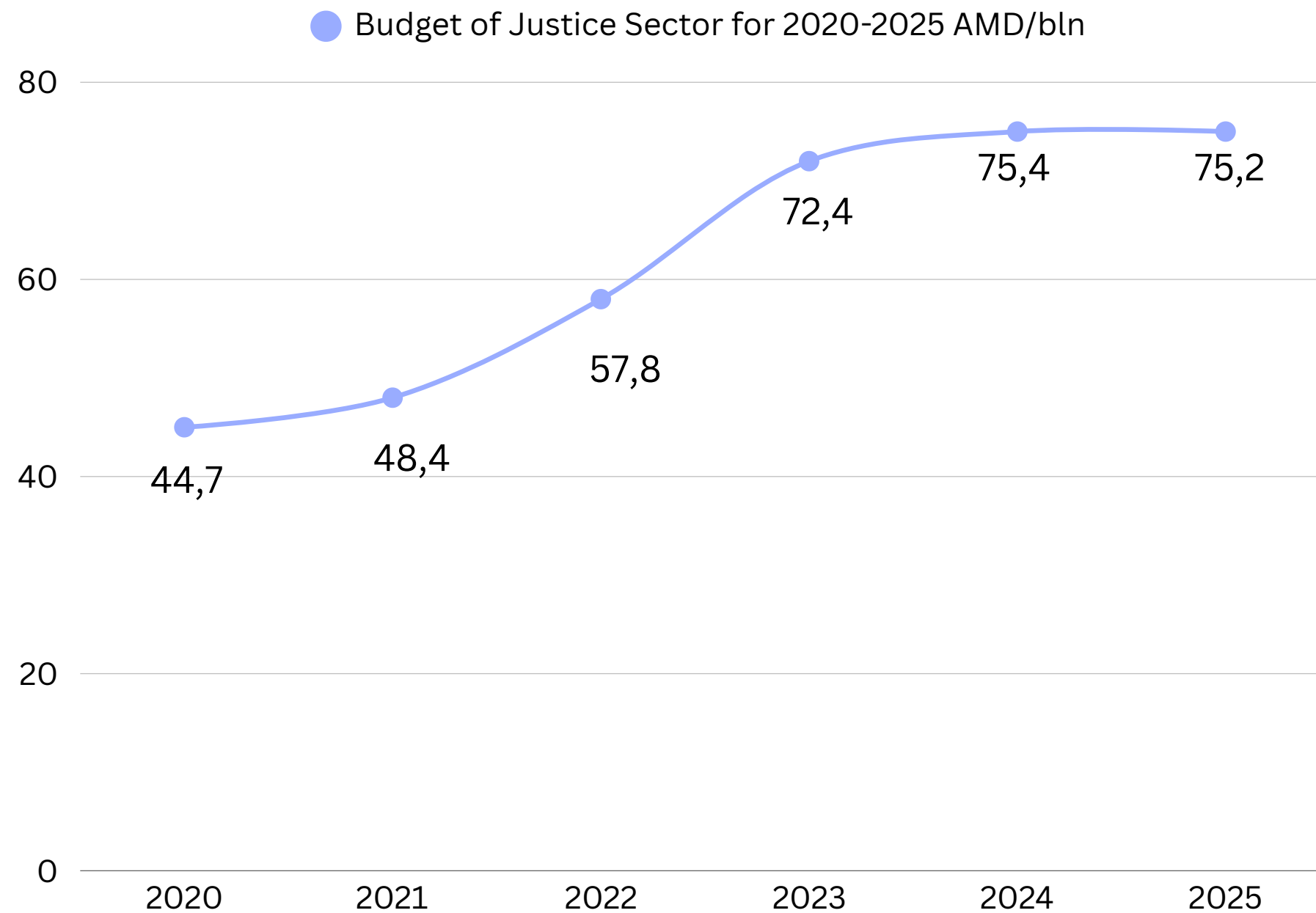


- In 2025, the budget funds allocated to the sector per capita of the permanent population of the RA (the level of the indicator for 2025 was adopted: 2,991.3 thousand people, 100,000 people more than the indicator of the previous year) amounted to AMD 25,139.6 against the AMD 25,214.3 in 2024, which is less by AMD 74.7 or 0.3 percentage points. This indicator exceeds the average level of the same indicator of AMD 20,153.2 for 2019-2025 by AMD 4,986.4 or 24.8 percentage points.

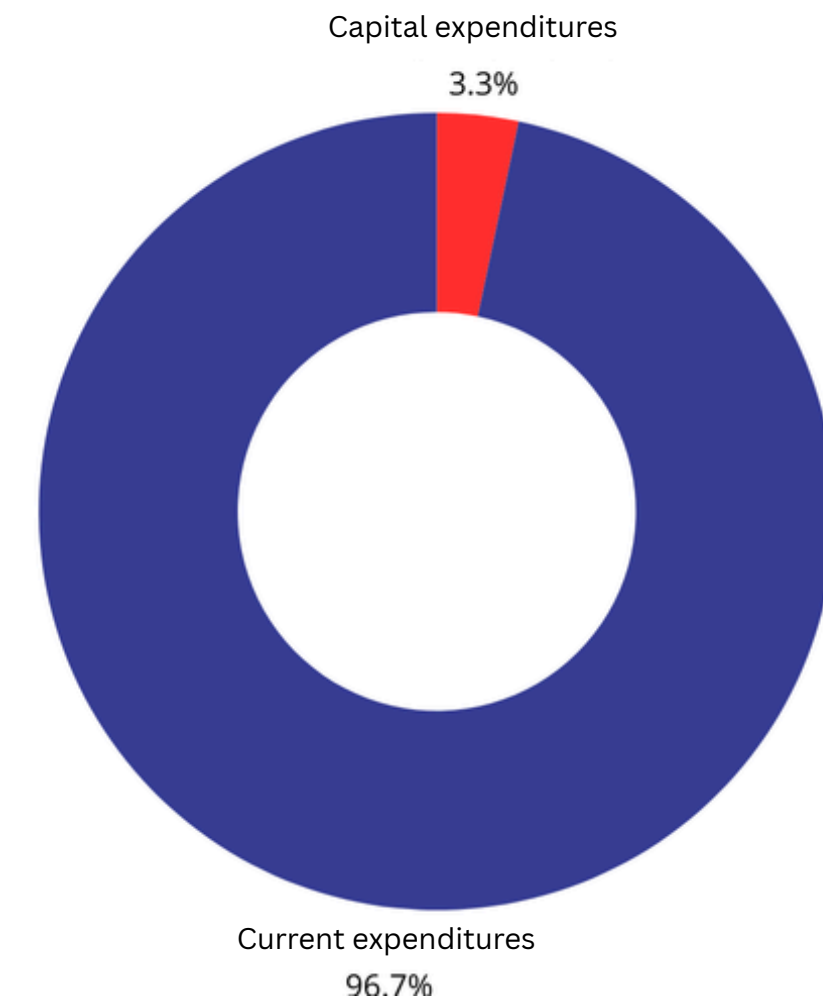




# Budget of Justice Sector

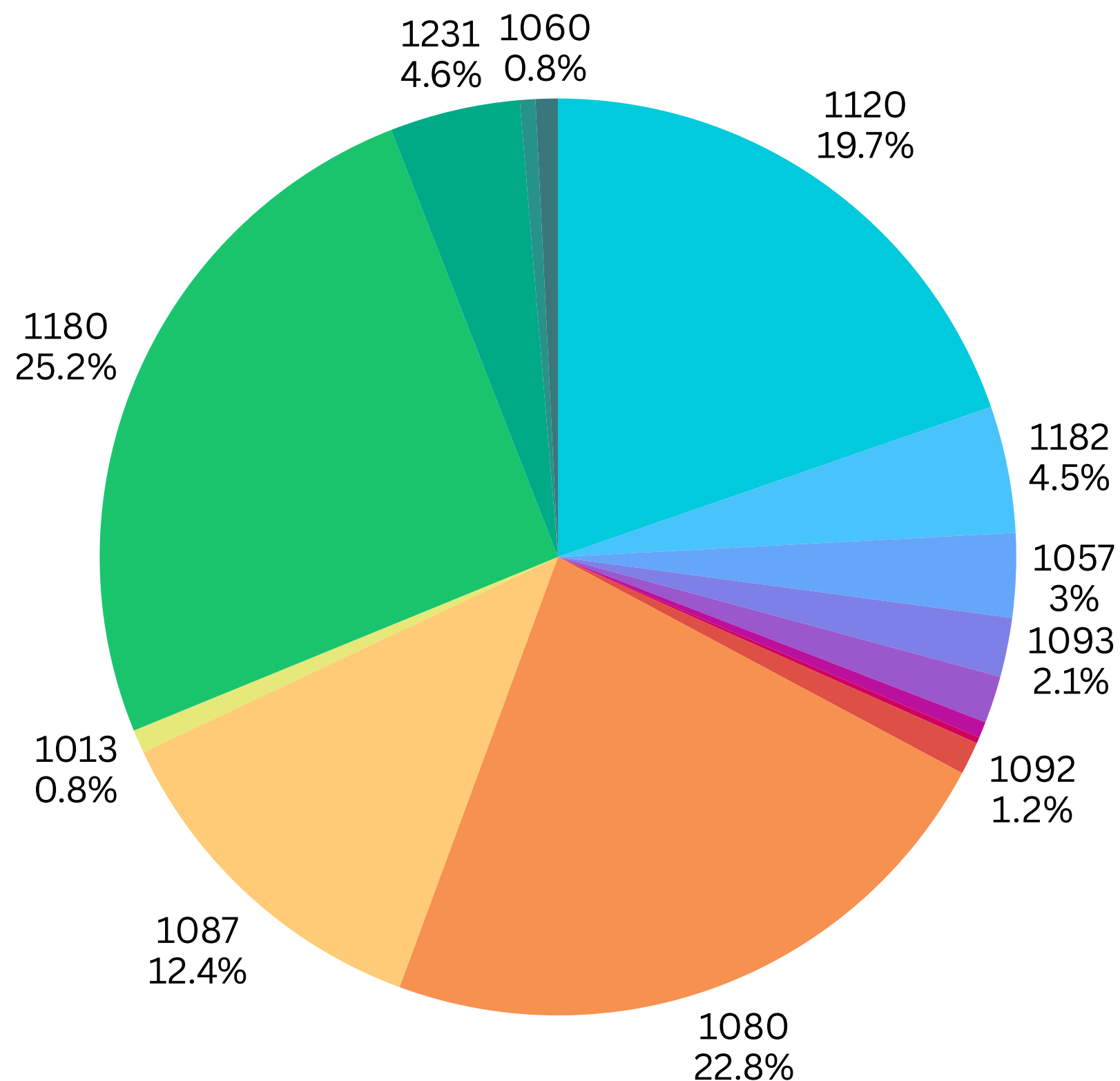


**3.3 % of the total expenditures allocated to the sector, or AMD 2,462.9 mln, was allocated to capital expenditures in 2025. Notably, 42.3 % Of these expenditures are allocated to the MoJ and 57.7 % to the CIA Bodies. Capital expenditures allocated to the MoJ make 1.4 % of the total budget allocations to the sector, and 1.9 % are capital expenditures allocated to the CIA Bodies.**





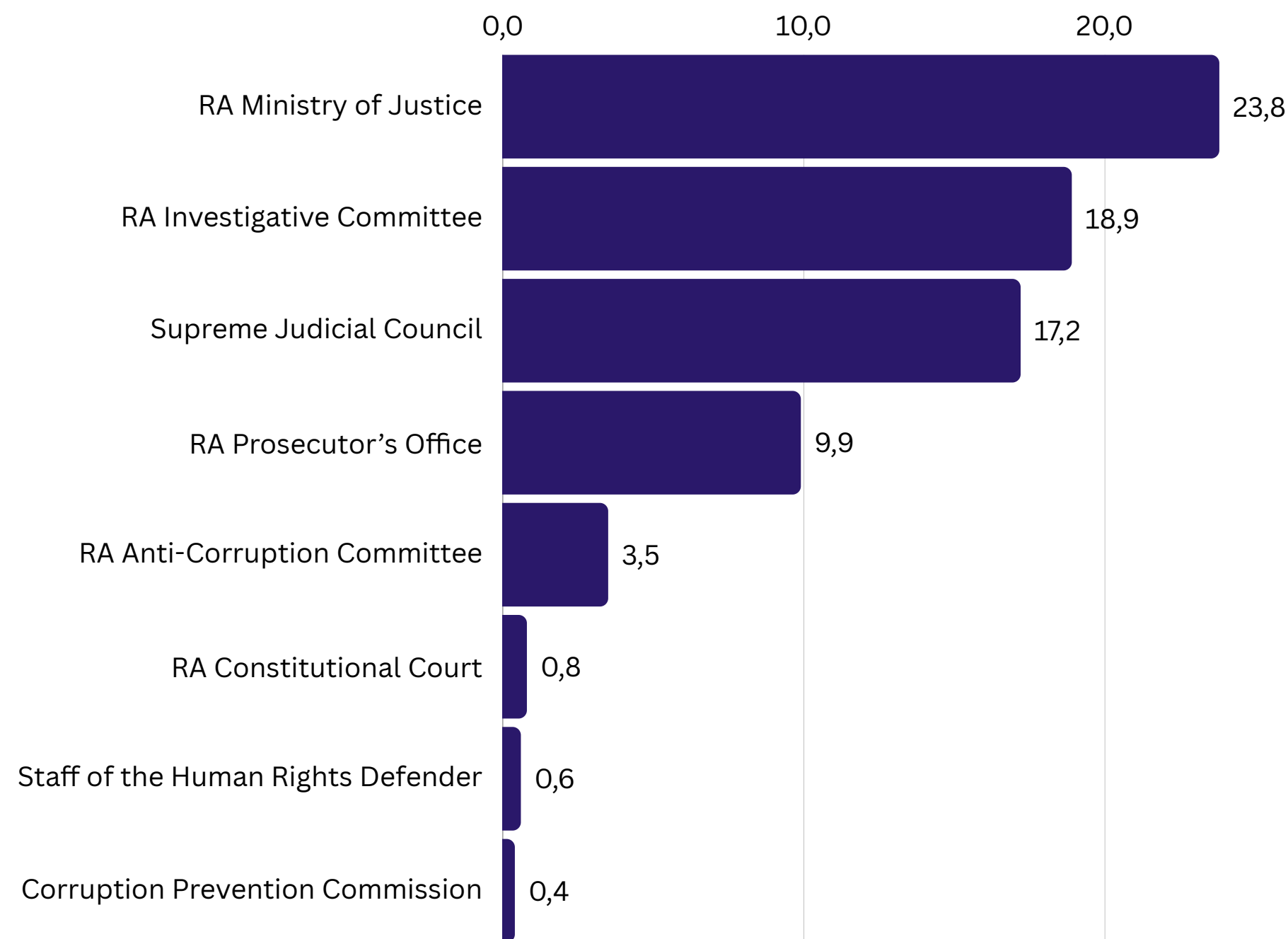
# Programmatic Structure of Justice Sector Budget



- State policy in the Sector in 2025 will be implemented through 16 budget programmes, 7 of these programmes are coordinated by the Ministry of Justice. The Prosecutor's Office coordinates 3 programmes. The remaining 6 sectoral responsible bodies implement one programme each.
- 
- 31.7 % or AMD 23.8 bln of the sectoral programmes budget is allocated to the implementation of the MoJ programmes, and 68.3 % or AMD 51.4 bln to the implementation of the programmes of the 7 CIA bodies.



# Budget of Justice Sector by Chapters



- IC, SJC and the Prosecutor's Office are in the following positions after the MoJ in terms of financing volumes with 25.2 %, 22.8 % and 13.2 % shares according to the expenditures in the sector respectively. Budget allocated to the CPC constitutes 4.6 % of the total budget expenditures of the Sector. The budget allocations to the Constitutional Court, the Staff of the Human Rights Defender and the Anti-Corruption Committee are 1.2 %, 0.8 % and 0.5 % of the expenditures respectively.
- The highest growth rate of 108.7 % in 2025 compared to 2024 is planned for the funding of the Investigative Committee of the RA. Following in terms of growth rate are: programmes implemented by the Constitutional Court of the RA - 103.1%, all programs implemented by the Ministry of Justice - 102.7 %. Moreover, the expenditures for the "Penitentiary Services" Programme of the MoJ will increase by 7.6 %, and the expenditures for the "Compulsory Enforcement Services" programme will increase by 7.2 % On the contrary, the budget funds allocated to the SJC will decrease by 10.5 %, the ACC by 6.3%, CPC by 1.7 % and the Prosecutor's Office by 1.3 % respectively.
- Expenses of the HRD Staff will remain unchanged and amount to AMD 587.1 mln or 0.78 % of budget expenditures of the sector.
- The largest programme implemented in the sector is the programme "Investigative Services" implemented by the RA IC, to which 25.2 % of the sector's expenditures or AMD 19.0 bln is allocated. The expenditures planned on the latter will increase by 8.7 % compared to the previous year.





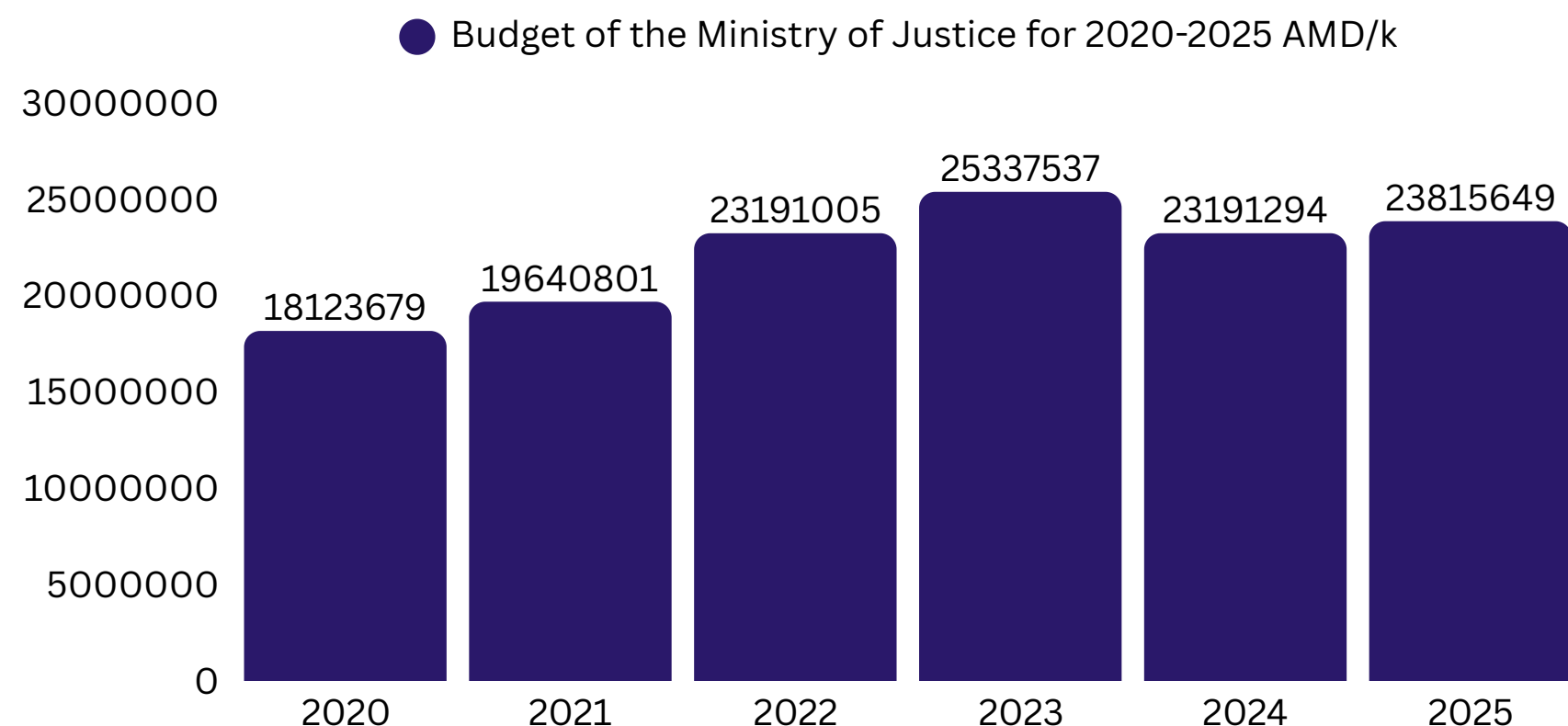
# Growth of the Justice Sector Budget

- The programme "Providing and Implementation the Activities of Judiciary" implemented by the RA SJC and the programme "Procedural Management and Prosecutorial Supervision" implemented by the RA Prosecutor's Office are in the second and third places in terms of funding, with funding volumes of AMD 17.2 bln and AMD 9.3 bln respectively or 22.8 % and 12.4% of the sector budget. At the same time the expenditures planned for the "Providing and Implementation the Activities of Judiciary" programme will decrease by 10.5 %, while the expenditures for "Procedural Management and Prosecutorial Supervision" programme will increase by 1.5 %.
- The "Investigative Services" of the RA IC is the first in terms of absolute growth in funding, with the increase of budget by about AMD 1.5 bln, or 8.7 % in 2025. The second is the programme "Investigative Services" of the MoJ with the increase in funding by about AMD 1.05 bln, or 7.6 %. The next is the programme "Compulsory Enforcement Services" of the MoJ with the increase in funding by about AMD 225,2 bln, or 7.2 %.
- In 2025, it is planned to implement 16 budget programmes on 67 policy measures. Specific objectives and final outcome indicators have been developed for all budget programs, and 713 non-financial (performance) indicators have been developed for all 67 PMs, including 475 quantitative, 196 qualitative, and 42 time-based indicators. The distribution of these indicators by CMBs is characterized by the following data:

| ## | EBSA, CIAB                                   | Number of programmes, units | Number of measures, units | Non-financial indicators, total, pcs. |
|----|--|-----------------------------|---------------------------|---------------------------------------|
| 1  | RA Ministry of Justice                       | 7                           | 22                        | 229                                   |
| 2  | RA Constitutional Court                      | 1                           | 3                         | 14                                    |
| 3  | RA Supreme Judicial Council                  | 1                           | 23                        | 307                                   |
| 4  | RA Prosecutor's Office                       | 3                           | 5                         | 27                                    |
| 5  | RA Anti-Corruption Committee                 | 1                           | 4                         | 24                                    |
| 6  | RA Investigative Committee                   | 1                           | 6                         | 29                                    |
| 7  | RA Corruption Prevention Commission          | 1                           | 2                         | 62                                    |
| 8  | Staff of the Human Rights Defender of the RA | 1                           | 2                         | 21                                    |
|    | <b>TOTAL JUSICE SECTOR</b>                   | 16                          | 67                        | 713                                   |



# Budget of the RA Ministry of Justice



- It is planned to spend AMD 2.2 bln for the above-mentioned measures in 2025, which makes 9.37 % of the budget allocated to the Ministry of Justice. Compared to 2024, These expenditures have decreased by AMD 74.6 mln compared to 2024,

- The budget of the RA Ministry of Justice in 2025 will amount to AMD 23.8 bln, which is increased by 2.7% compared to the previous year. AMD 1.04 bln drams, or 4.4 % of the total budget allocations is the share of capital expenditures.

The following is planned for the Policy Development, Programme Coordination, Consulting, and Monitoring Programme in the Justice sector in 2025:

- Development of 435 draft regulatory legal acts arising from the sector strategies, provision of 5,000 state expert opinions, conclusions and positions,
- Carrying out ongoing work aimed at improving the efficiency of the process of state registration of legal entities, as well as state registration and recording of 65 thousand organizations and their separate subdivisions subject to registration in the state register.
- Ensure a higher level of personal data protection by bringing the legislation of the sector into line with the best international standards. It is planned to provide 300 consultations in 2025 aimed at raising public awareness about personal data protection.



# Budget Programmes of the RA Ministry of Justice

| #/# | Programme Code | Programme   | 2025 AMD/k | Share of expenditures in total expenditures of the sector, percent |
|-----|----------------|---|------------|--|
| 1   | 1120           | Penitentiary Services   | 14811492.1 | 62,23  |
| 2   | 1057           | Policy Development, Program Coordination, Consulting and Monitoring in the Justice Sector | 2229330.9  | 9,37   |
| 3   | 1182           | Compulsory Enforcement Services   | 3363180    | 14,13  |
| 4   | 1093           | Judicial and Public Protection  | 1575572.8  | 6,62   |
| 5   | 1123           | Legal Awareness and Provision of Information  | 1252412.8  | 5,26   |
| 6   | 1149           | Training and Special Education for the Employees of Justice System                        | 427227.6   | 1,79   |
| 7   | 1052           | Civil Status Acts Registration  | 156433.2   | 0,66   |

- In 2025, in relation to the Civil Status Acts Registration Programme, it is planned to continue reducing the current bureaucracy in the sector, ensuring about 166 thousand registrations, issuance of certificates, their copies and references, 100 % automation of the services provided and a reduction in the number of complaints about the services till 5 %. Budgetary allocations to this program in 2025 will amount to AMD 156.4 mln, which corresponds to the level of 2024 and will amount to only 0.66 % of the budget expenditures of the Ministry of Justice.
- Funds under the Judicial and Public Protection Programme will be allocated to ensuring access to legal protection and objectivity. Funds to procure expertise services and at the same time ensuring the 95 % share of issues resolved through the expertise in the total number of issues raised have been planned for 2025. The budget allocations to this programme in 2025 have been decreased by AMD 487.6 mln compared to 2024 and have totaled to only AMD 1,575.6 mln, which is 6.62 % of the budget expenditures of MoJ.

# Budget Programmes of the RA Ministry of Justice

## Penitentiary Services 1120

- The largest among the programmes implemented by the Ministry of Justice is the "Penitentiary Services" programme, with an allocation of AMD 14.8 bln, which makes 62.23 % of the budget of MoJ. Financing of this programme has increased by AMD 1 bln or 7.6 % compared with 2024. This increase is mainly due to the design and construction of a new penitentiary institution.
- The programme objective is providing necessary conditions for execution of punishment and correction of convicts and the final result is employment and rights protection of convicts.
- 87.0 % of the programme budget will be allocated to penitentiary services, and 5.97 % to probation services.

| #/# | Code  | Measure   | 2025<br>AMD/k | Share of<br>expenditures in<br>total<br>expenditures of<br>the sector,<br>percent |
|-----|-------|---|---------------|---|
| 1   | 11001 | Penitentiary Services   | 12,893,197.3  | 87,05   |
| 2   | 11002 | Probation Services  | 884,564.2     | 5,97  |
| 3   | 11005 | Implementation of aesthetic education and educational programmes for offenders.                     | 195,140.2     | 1,32  |
| 4   | 31001 | Capacity development of the Probation Service of the RA MoJ and provision of technical equipment    | 279,490.4     | 1,89  |
| 5   | 31002 | Capacity development of the Penitentiary Service of the RA MoJ and provision of technical equipment | 59,100        | 0,4   |
| 6   | 31008 | Construction and further operation of a new penitentiary institution                                | 500,000       | 3,37  |





# Budget Programmes of the RA Ministry of Justice

## Compulsory Enforcement Services 1182

- The next in terms of financing volumes is the budget of “Compulsory Enforcement Services” programme, with a budget of AMD 3.4 bln, or 14.13 % share for 2025. Compared to 2024, the funding programme has increased by more than AMD 224.2 mln or 7.1% compared with 2024.
- The programme objective is to ensure the implementation of compulsory enforcements acts and the expected final outcome is the development of enforcement procedures for compulsory enforcements acts and ensuring their implementation.

## Training and Special Education for the Employees of Justice System 1149

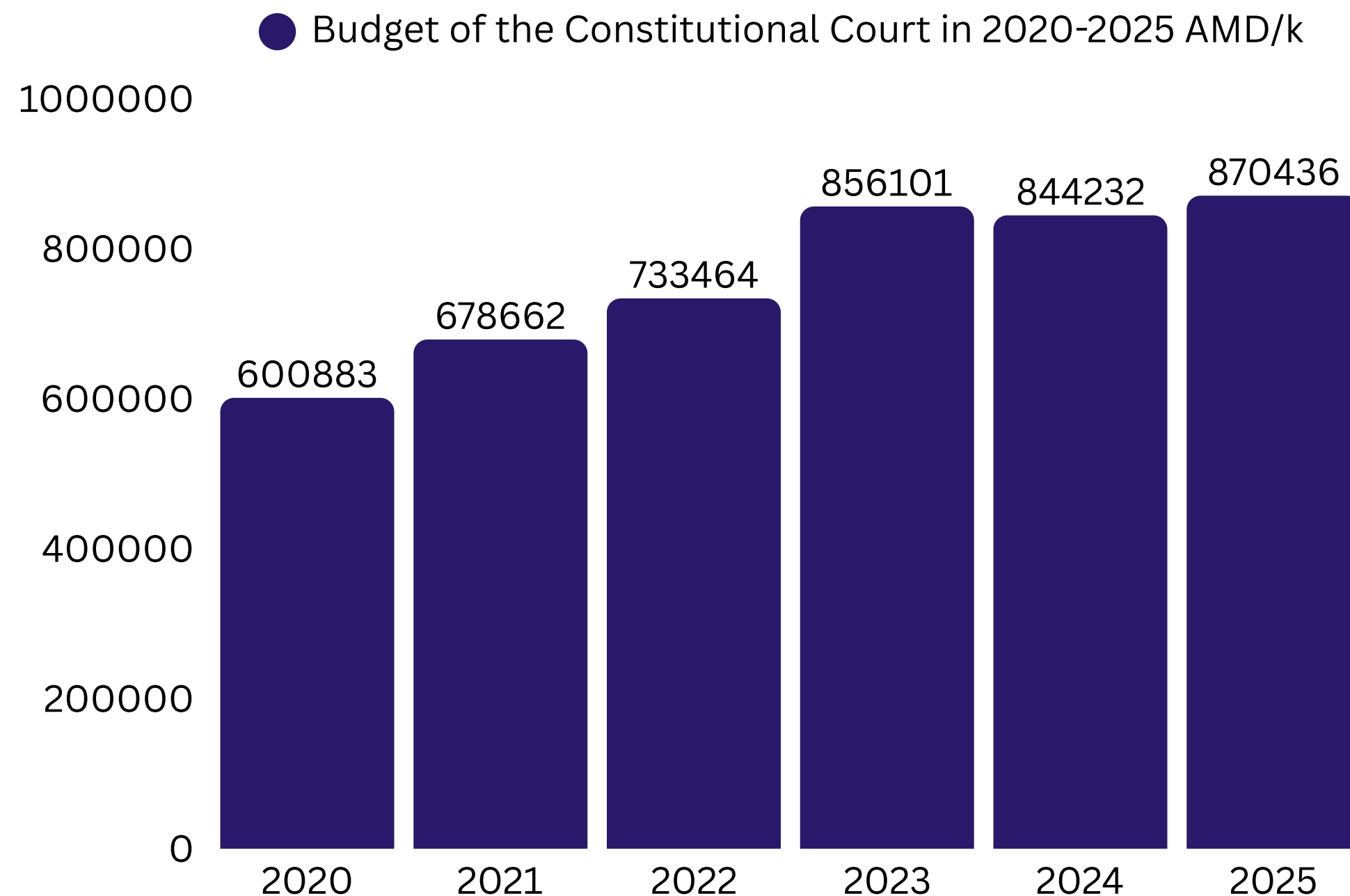
Within the framework of the "Training and Special Education for the Employees of Justice System" programme, it is planned to implement the training and special education of 2,250 special servants, 327 judges, 257 prosecutors, and 250 court bailiffs. Budget allocations for this programme will decrease by AMD 103.7 mln, or about 20 %, compared to 2024, and will amount to AMD 427.2 mln in 2025, which is 1.79 % of budget expenditures of the MoJ.

## Legal Awareness and Provision of Information 1123

- Within the framework of the "Legal Awareness and Provision of Information" programme, it is planned to ensure the publication of approximately 5,000 additional legal acts on the website of Armenian Legal Information System (ARLIS), weekly updating of the information system, regular replenishment of the electronic collection of legal acts, and the translation of RA, EAEU, EU legal acts, RA national reports, documents submitted by the RA state bodies to international organizations and submitted by these organizations to the RA bodies, and other key documents assigned. The objective of the programme is to ensure an increase in public awareness by approximately 3 %.
- AMD 1,252.4 mln have been allocated for the implementation of this programme in 2025, which is 5.26 % of budget expenditures of the MoJ. The programme budget allocations have increased by only AMD 16.5 mln or 1.3% Compared to 2024,



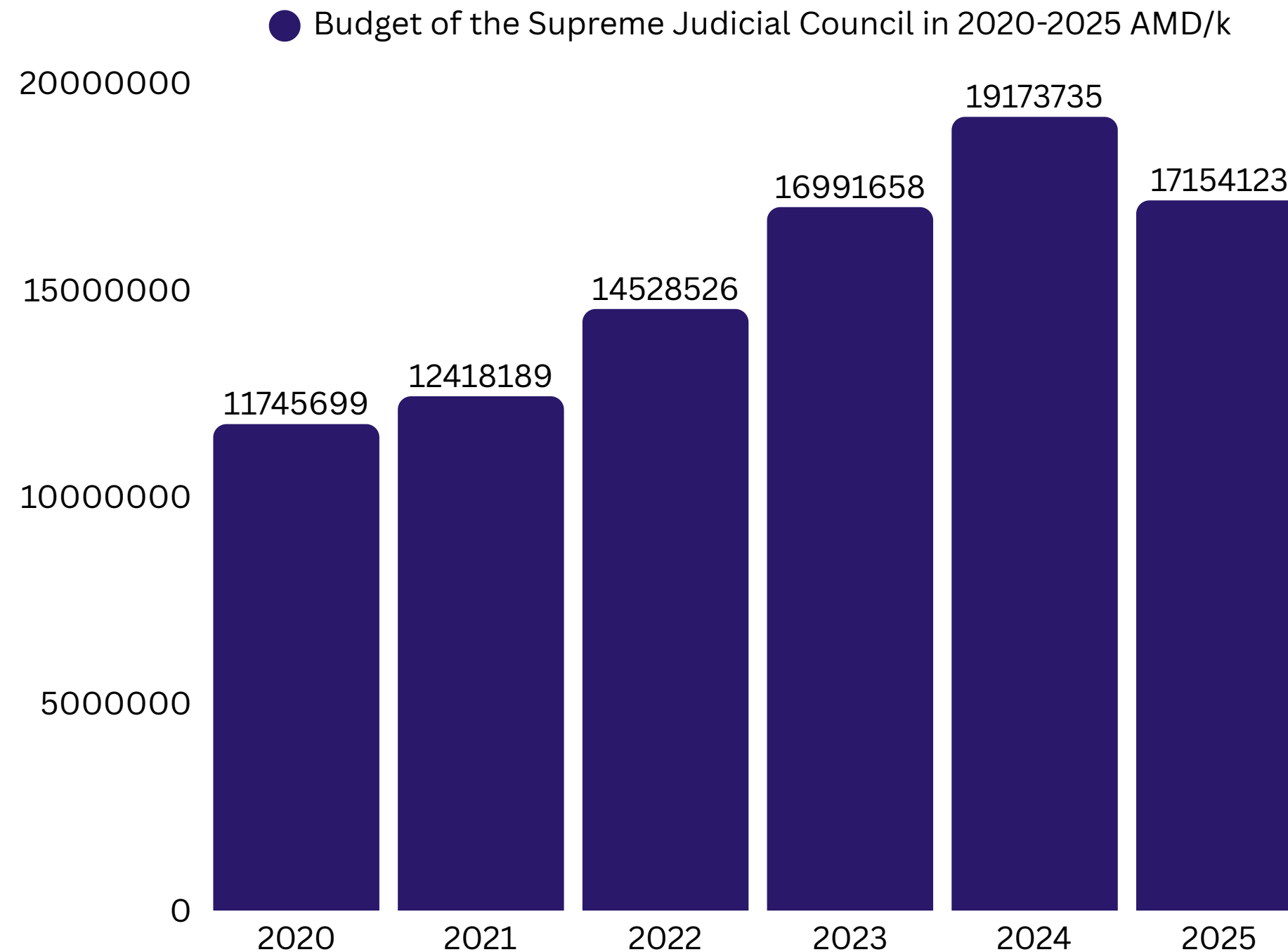
# Budget of the Constitutional Court



- The Constitutional Court (CC) will implement 1 budget programme in 2025, aimed at ensuring the activities of the RA CC. The programme includes 3 PM to which AMD 870,4 mln have been allocated for the implementation in 2025, which is by 3.1 percentage points more than the budget expenditures of the CC in 2024 and is 1.16 % of the budget allocations to the Sector.
- In 2025, measures aimed at implementing constitutional reforms and strengthening the independence and impartiality of the judiciary will continue within the framework of judicial reforms planned for the medium-term period.



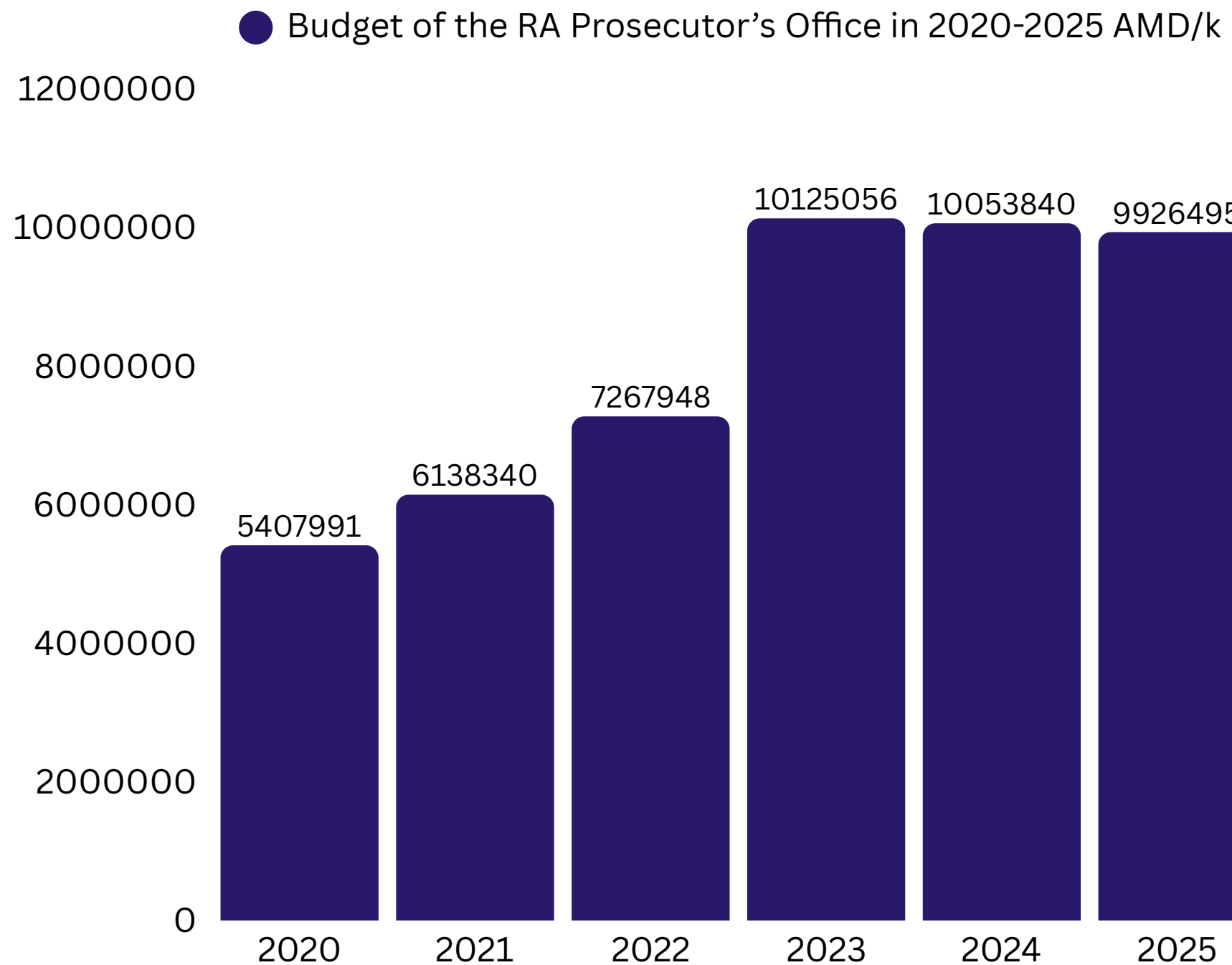
# Budget of the Supreme Judicial Council



- **AMD 17,154.1 mln will be allocated to the Supreme Judicial Council (SJC) in 2025, which is AMD 2,019.6 mln or 10.5 % less than in 2024. However, the budget funds allocated to the SJC will constitute 33.3 % of the budgetary funding of the CIA bodies or 22.8 % of the Sector funding.**
- **Guaranteeing the independence of the judiciary, ensuring its normal functioning and the right to judicial protection.**
- **The final result of the programme is the increase in the efficiency of the established judicial authority and the provision of the right to judicial protection.**
- **The programme envisages implementation of 23 policy measures**



# Budget of the RA Prosecutor's Office



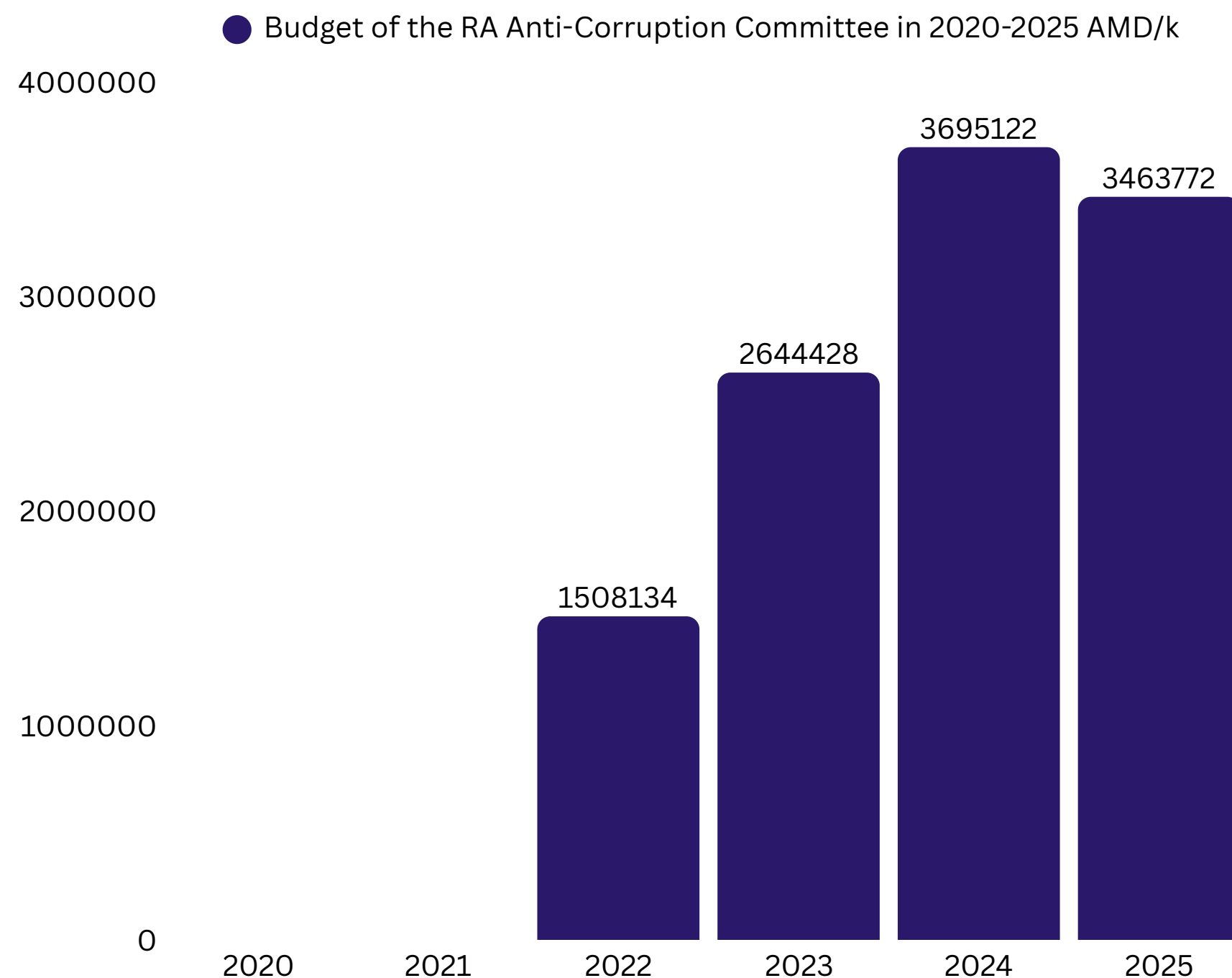
- AMD 9.9 bln will be allocated to RA Prosecutor's Office in 2025, which is AMD 127.3 mln or 1.3% less than in 2024. However, the budget funds allocated to the RA Prosecutor's Office will constitute 19.3 % of the budgetary funding of the CIA bodies or 13.2 % of the Sector funding, which ensures its 3rd position in allocations in the Sector.
- The Prosecutor's Office will implement 3 programmes with 5 policy measures in 2025.

The implementation of the mentioned programmes is expected to achieve the following final results:

- Increased number of detected crimes
- Increased effectiveness of protection of human rights, freedoms and legitimate interests of a person in the RA, as well as increased effectiveness of crime prevention.
- Increased efficiency of system employees authorized to assign examinations and obtain baseline data.



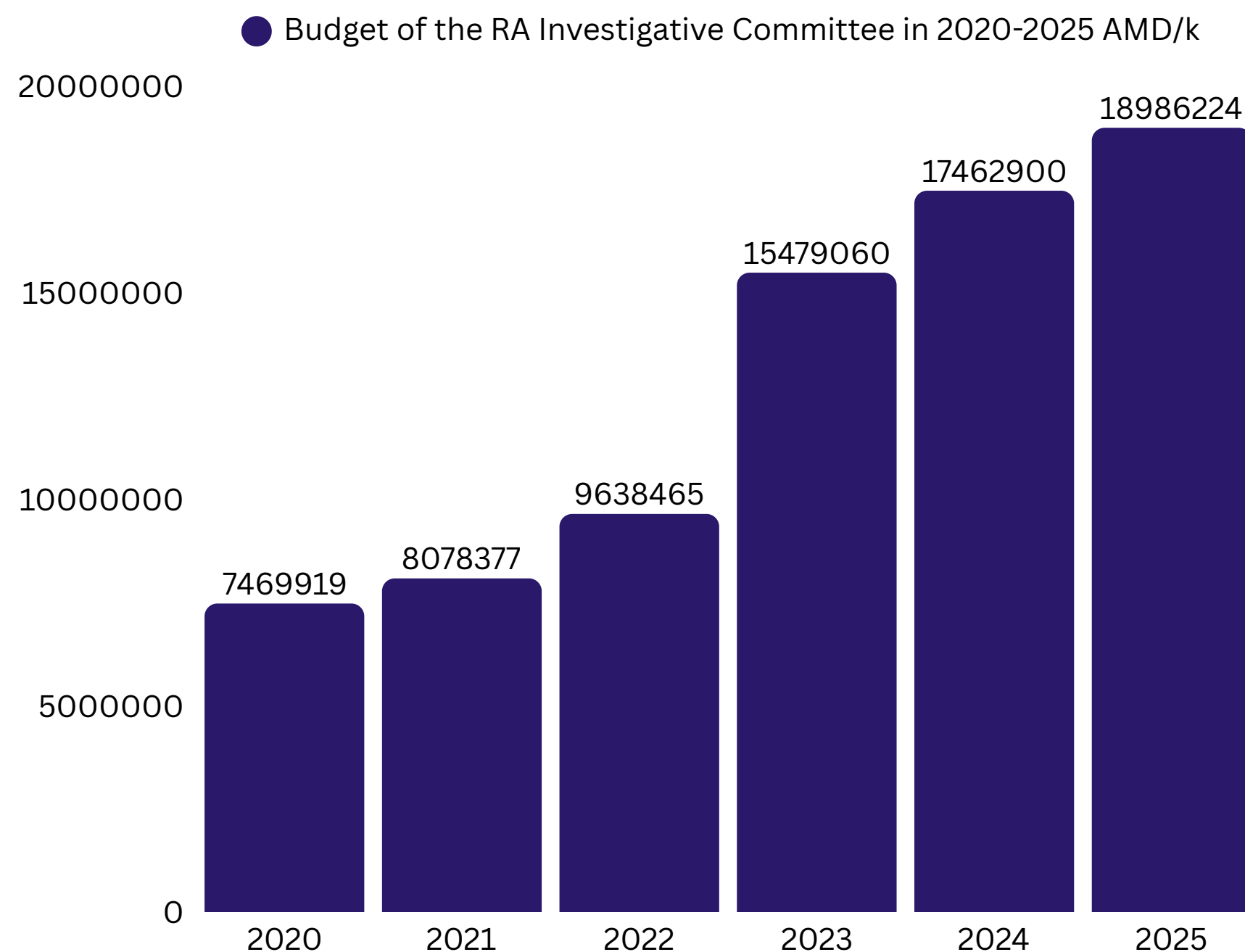
# Budget of the RA Anti-Corruption Committee



- The budget funds allocated to the RA Anti-Corruption Committee (ACC) in 2025 will decrease by 6.3% or AMD 231.4 mln compared to 2024 and amount to about AMD 3.5 bln.
- In 2025, the ACC will implement 1 programme with 3 policy measures aimed at identifying and ensuring the investigation of corruption crimes.
- Through the implementation of the mentioned program, the ACC expects to achieve the following end result: effective operational intelligence activities, investigation and preliminary investigation, and their implementation within reasonable time frames.



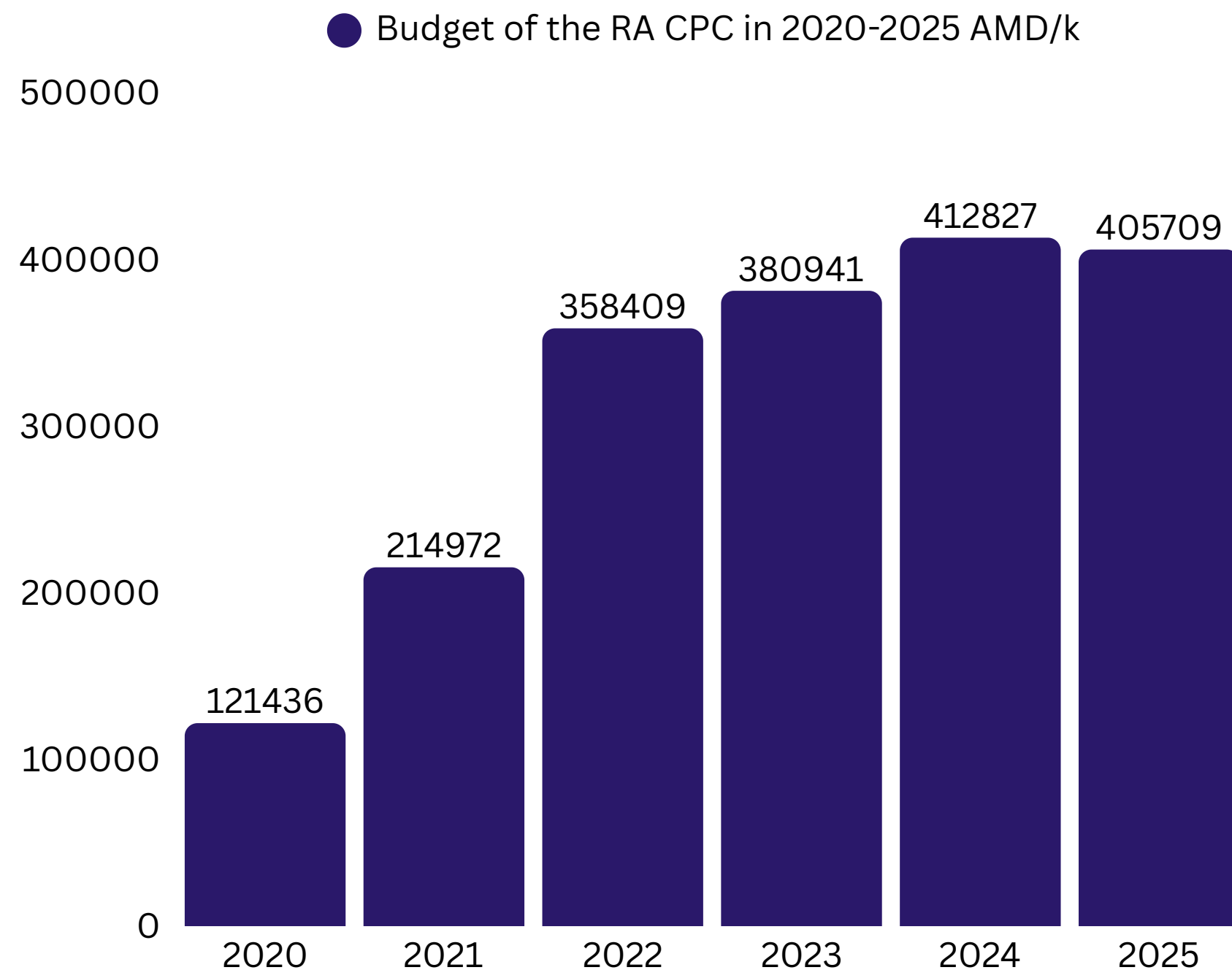
# Budget of the RA Investigative Committee



- The budget allocated to the Investigative Committee of the Republic of Armenia (IC) in 2025 will amount to about AMD 19 bln, which makes more than a quarter of the budget allocated to the Sector and about 40.0 % of the budget allocations of the CIA bodies (which ensures its leading position). Budget allocations to the IC will increase by 8.7 % or more than AMD 1.5 bln compared to 2024. This increase is due to the improvement of the building conditions of penitentiary institutions (AMD 990.2 mln) and the increase in the number of expert services provided (AMD 721.8 mln).
- In 2025, the RA IC will implement 1 programme with 8 policy measures aimed at investigative services.
- The programme aims to ensure the implementation of objective and effective preliminary investigations of crimes. The final result of the programme is the effective investigation of crimes and the reduction of time limits of preliminary investigation.



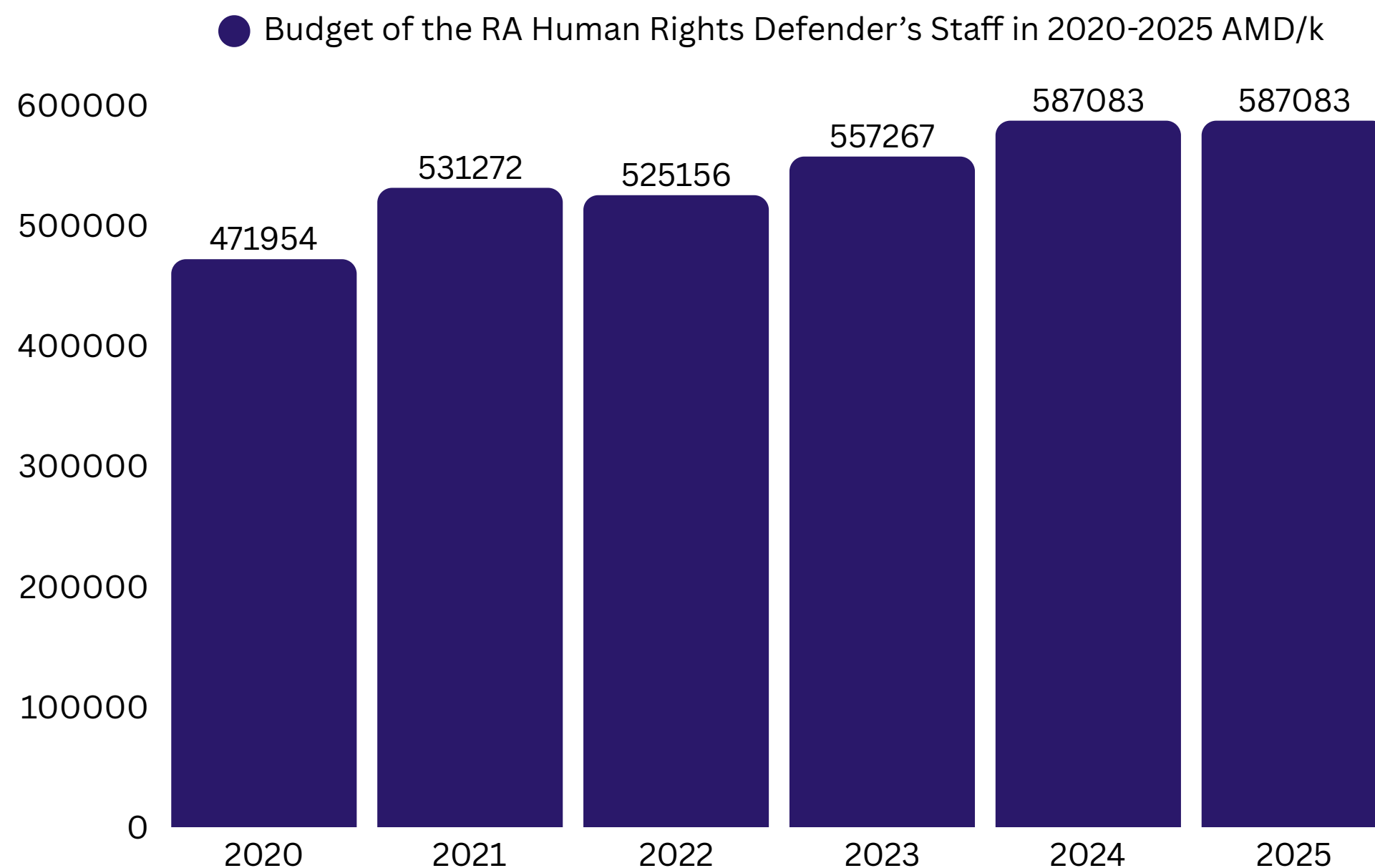
# Budget of the RA Corruption Prevention Commission



- Within the framework of the Anti-Corruption Policy Programme, the RA Corruption Prevention Commission (CPC) plans to implement 1 budget programme aimed at ensuring the development of the corruption prevention system.
- AMD 405,7 bln will be allocated to CPC in 2025, which is AMD 7,1 mln or 1.7 % less than in 2024. The budget funds allocated to CPC constitute 0.54 % of the budgetary funding of the Sector or 0.79 % of budget funds allocated to the CIA bodies.
- The implementation of the aforementioned programme and policy measures is intended to achieve the following end result: improving the transparency and publicity of activities of high-ranking officials.



# Budget of the RA Human Rights Defenders Staff



- Within the framework of the Human Rights Protection Policy, the Staff of the Human Rights Defender (HRD) will continue to implement the activities stemming from the National Strategy for Human Rights Protection and the Action Plan for 2023-2025.
- Within the framework of this strategy, the Human Rights Defender's Staff will implement 1 budget programme with 2 policy measures in 2025.
- Budget allocations for the implementation of this program in 2025 will remain at the level of 2024 and will amount to AMD 587.1 mil. Budget allocations to the HRD will amount to 0.78 % of Sector allocations and 1.1 % of allocations to CIA bodies.
- Protection of human rights and fundamental freedoms, which will allow for the restoration of violated rights and freedoms in the RA and the improvement of related normative legal acts are defined as the objectives of the programme.





# THANK YOU

